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# ***Verifying Operational Effectiveness For Physical Protection Systems***

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**Charlie Nickerson**

*Nuclear Cyber Programs  
Idaho National Laboratory*

**Janice Leach**

*Physical Security Analysis  
Sandia National Laboratories*



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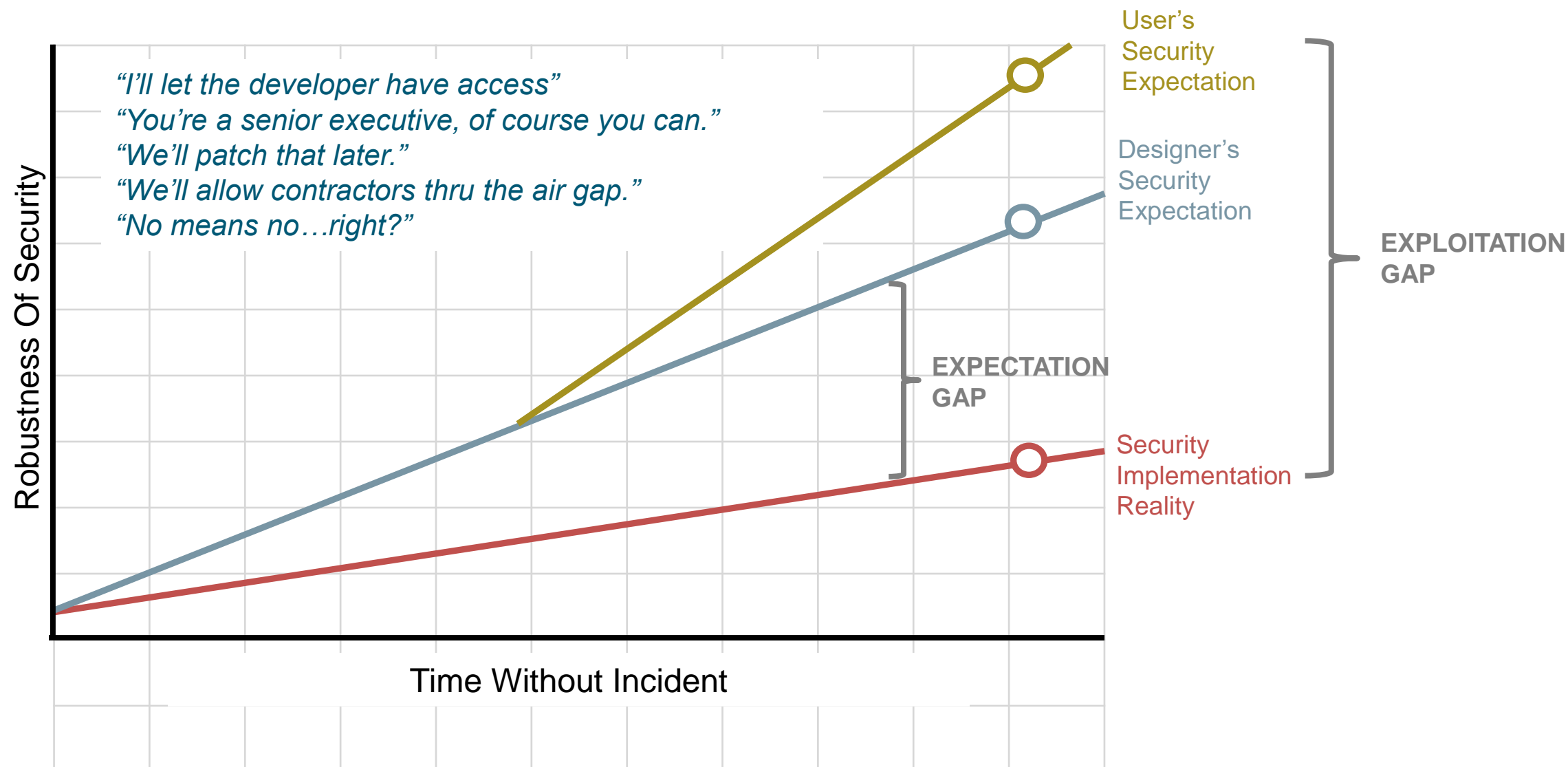
## *Let's Set The Stage: What Are We Facing?*







# Managing Expectations & Security Concerns





# *Understanding Systemic Vulnerabilities*

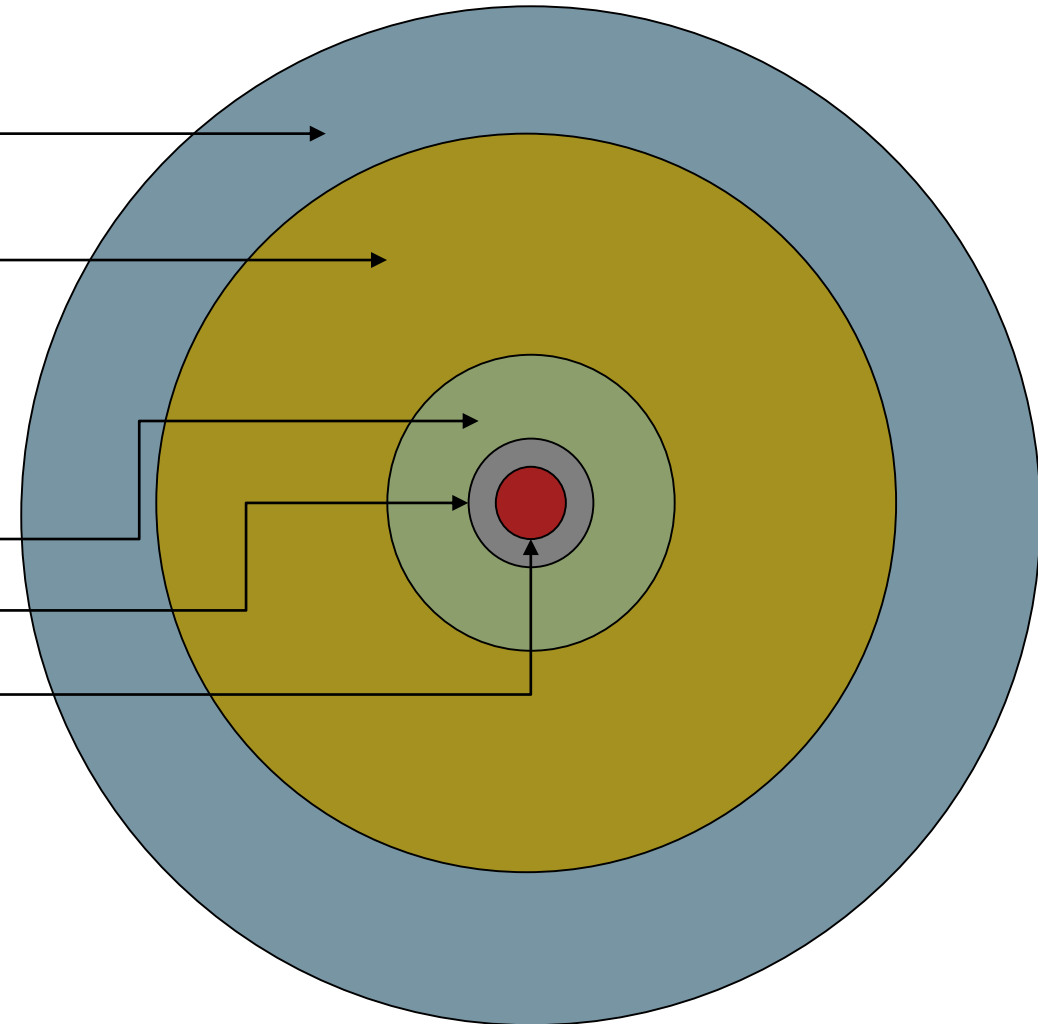
1. Errors

2. Vulnerabilities

3. Discovered Vulnerabilities

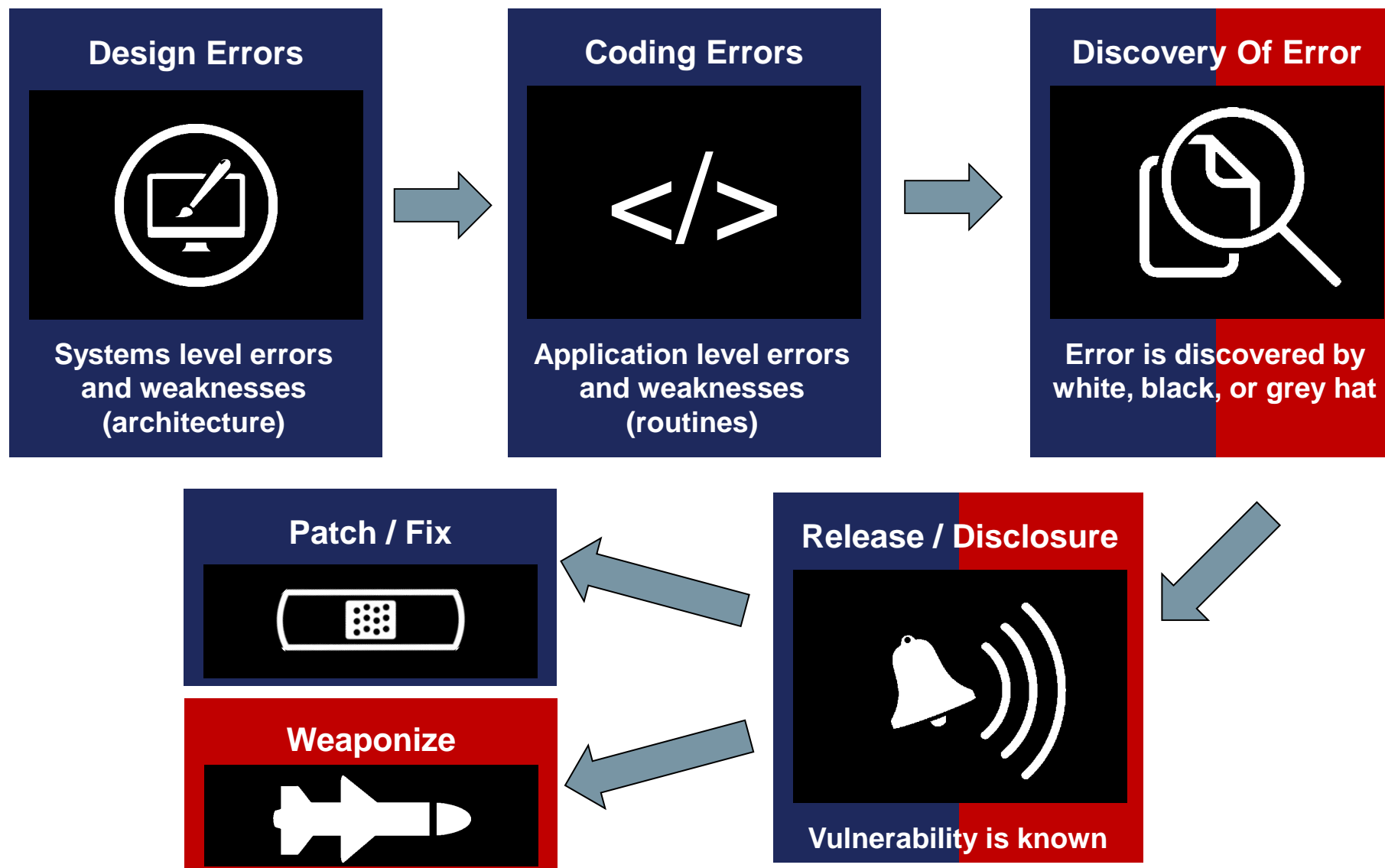
4. Disclosed Vulnerabilities

5. Patched Vulnerabilities



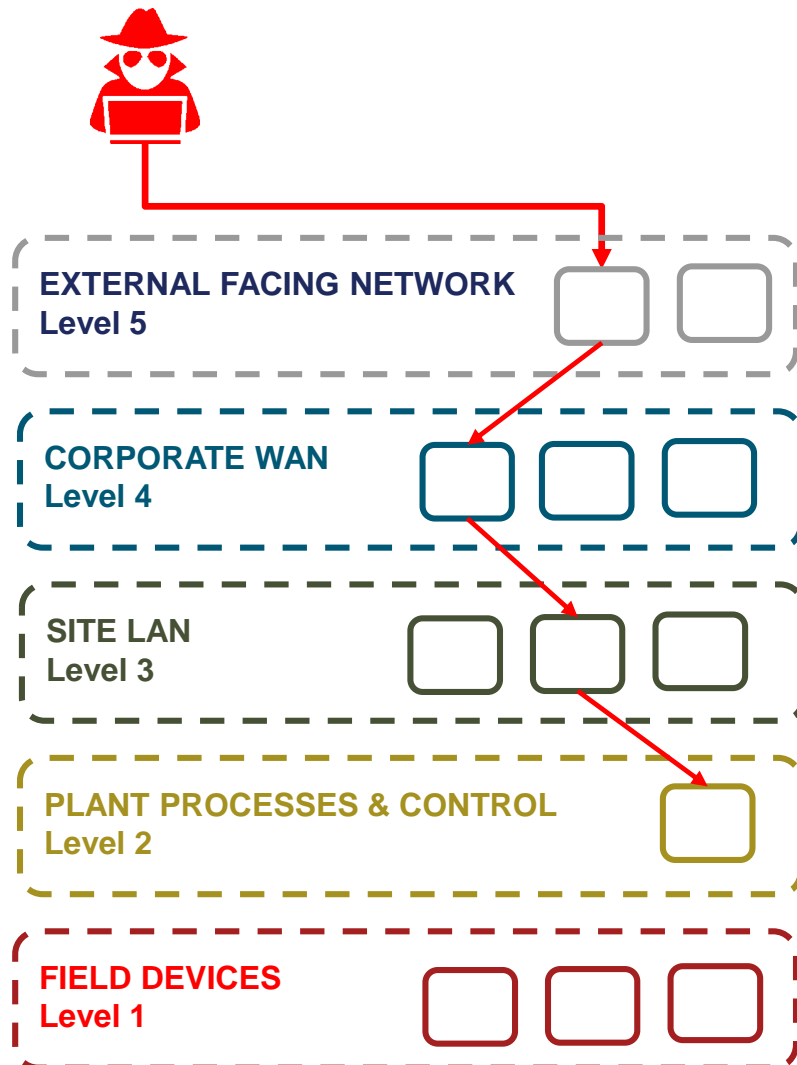


# Analyzing The Vulnerability Life Cycle





# Applying Cyber Security Principles To PPS



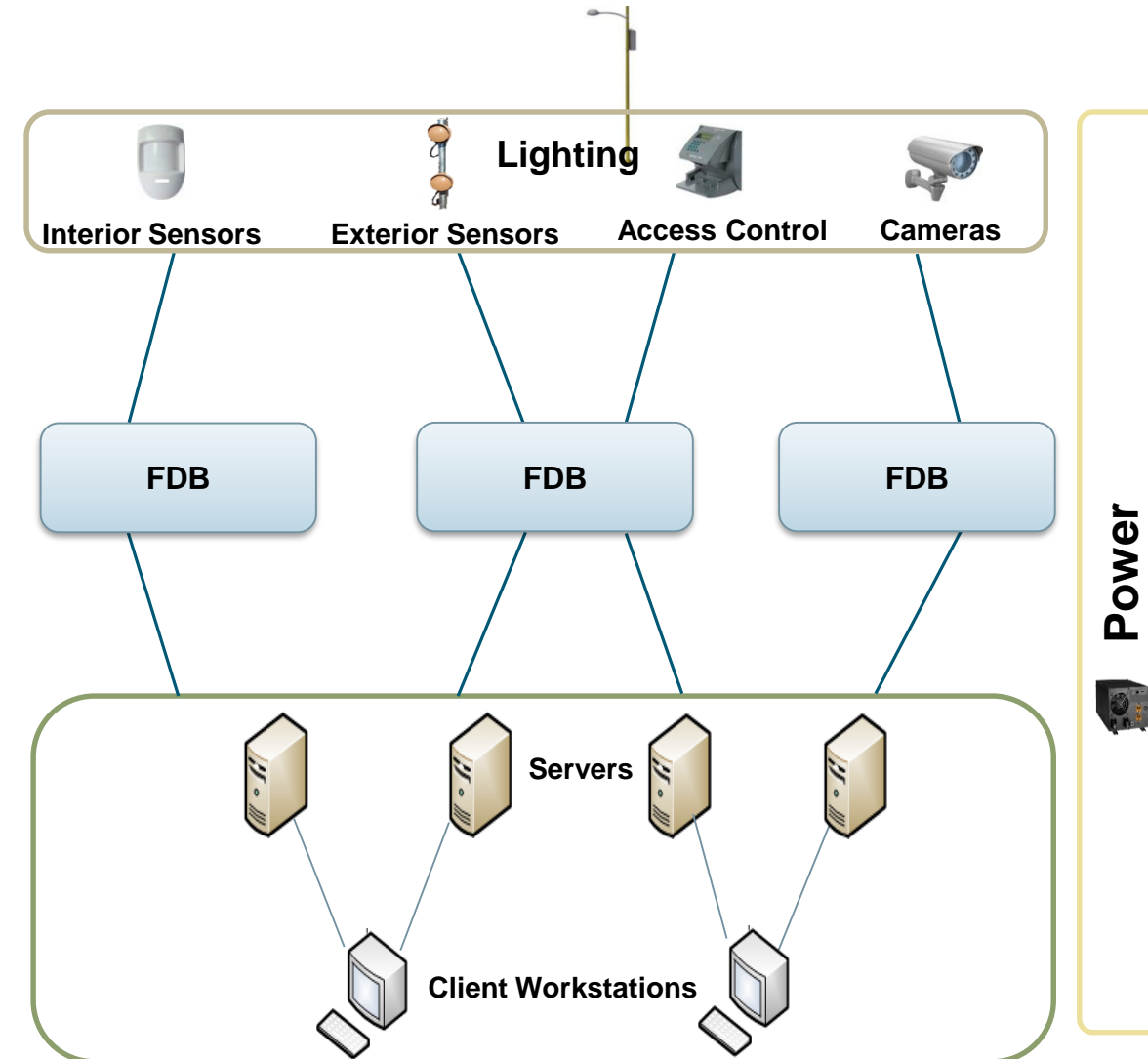
Edge  
Devices

Infrastructure

Field Distribution  
Box

Infrastructure

Head End  
System  
(AC&D)

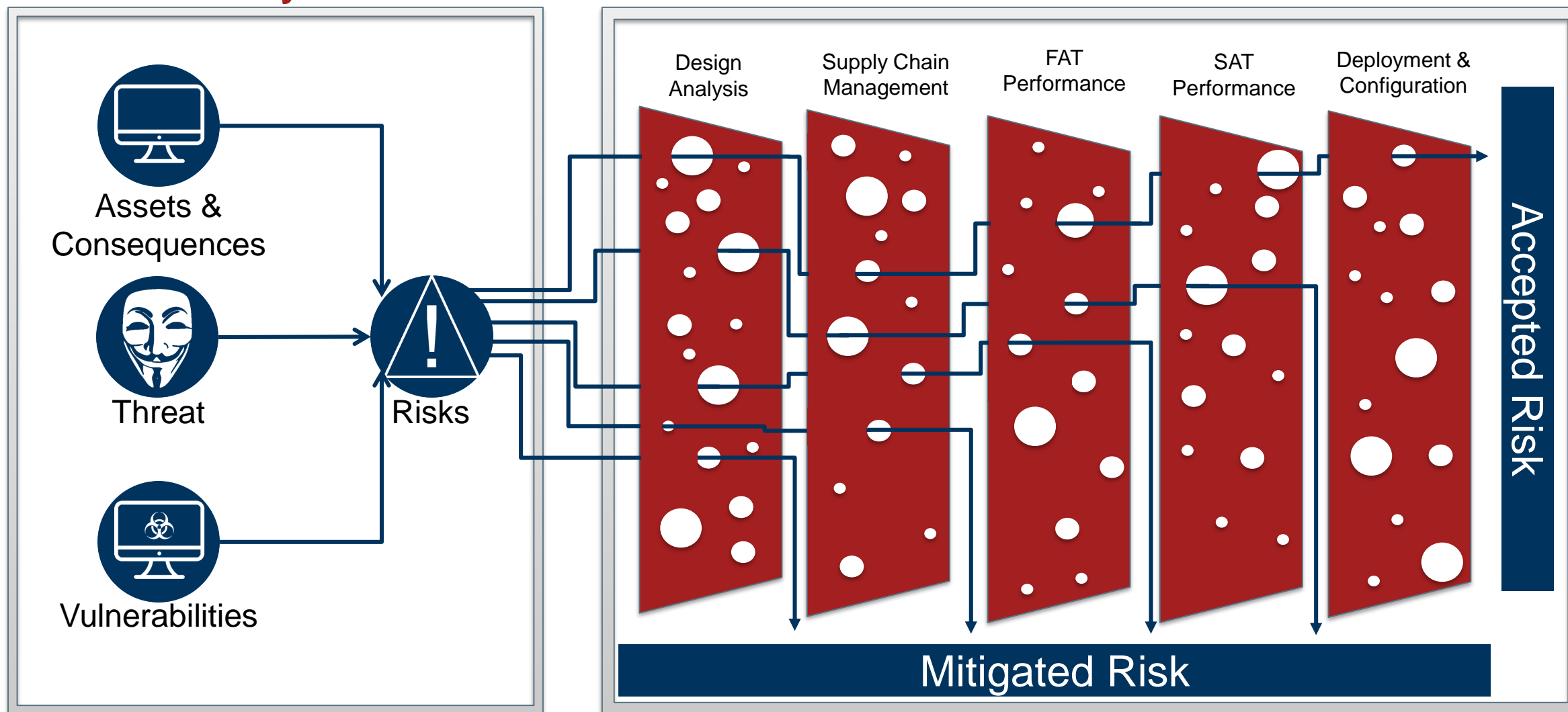




# Process Oriented Risk Reduction

## Analytics

## Computer Security Policies: PPS Life Cycle





# Process Oriented Risk Reduction

## Requirements Document

- Cybersecurity and operational performance requirements should be integrated and clearly stated
- This document can be used to define vendor expectations
- This includes clearly defined METRICS!!!!
- These requirements become FAT Metrics

## Factory Acceptance Testing

- Verify that product meets contract defined security requirements
  - Functionality & Resiliency
- Verify functionality of human-machine interactions & external interfaces

## Functional/Pre-Testing At Site

- Random sample of delivered equipment and repeat of FAT
- Quality Assurance
- Not integrated into the overall network

## Site Acceptance Testing

- Systems level testing of the new components/sub-system(s) within the overall existing network
- This also includes user acceptance testing to ensure the personnel operating the systems agree with performance and that it meets the delivered system meets the design requirements
  - Visual checks on installation
  - Software integration with other systems, etc.



## Black Box Testing

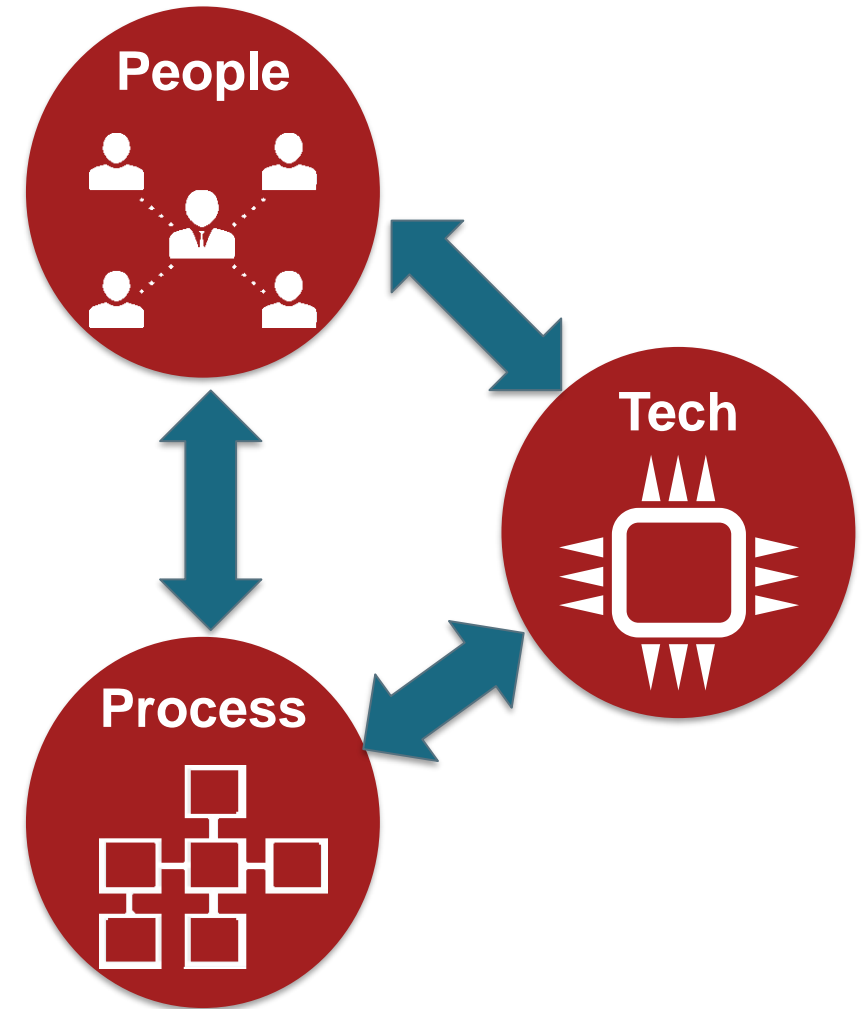
- ***Test simple actions a cyber threat would do to impact digital devices along the critical path***
- Focuses on functional security specifications of the specific device and/or subsystem
- Create a set of exercises that encompasses inputs and outputs based on potential adversary actions





## *Applying Security Controls*

1. Treat cybersecurity as a human issue, not a technology problem
2. Share as much information about lessons learned as permitted
3. Deliberate security: Not security by accident and/or DIY Security
4. Make security references easier to understand
5. Create regulations that support implementation of cybersecurity; not just compliance





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